State of Illinois
Chief Procurement Office

# Sole Source Procurements Report

Fiscal Year 2016 August 1, 2016

www.cpogs.illinois.gov www.cpohe.illinois.gov

In business, being unique is often the difference between success and failure.

When a requirement is only available from a single supplier or when only one supplier is deemed economically feasible, a sole source procurement is used.



# CHIEF PROCUREMENT OFFICE MISSION & VALUES

To work with agencies and universities to meet their procurement needs while exercising independent authority, oversight, and approval designed to continuously improve the procurement process and ensure: compliance with law, fair treatment, diversity, integrity, transparency and value.

The four Chief Procurement Officers, appointed pursuant to Section 10-20 of the Illinois Procurement Code and confirmed by the Illinois Senate, ensure that approximately \$10 billion in procurements made by the State each year are fair, transparent, accountable, and in the best interest of the State. Procurement using a competitive process is the preferred method, but sometimes that is not possible or practical. The Procurement Code specifically authorizes state agencies and universities to contract directly with vendors that are the sole economically feasible source.

#### **CPO CONTACT INFORMATION**

By law, the Chief Procurement Officers (CPOs) have a fiduciary duty to the State of Illinois. Their independent structure allows them to operate free of political influence and pressure. In addition to ensuring that state agencies and universities conduct lawful procurements, they use modern best practices in procurement and management to create efficient and streamlined purchasing policies and procedures.

To learn more about the Chief Procurement Office and procurement reform in Illinois, visit the CPOs' websites below.

### **Ben Bagby**

CPO for Institutions of Higher Education 401 South Spring Street Suite 522 Stratton Building Springfield, Illinois 62706

T: 217.558.5143

### Ellen H. Daley

CPO for General Services 401 South Spring Street Suite 712 Stratton Building Springfield, Illinois 62706

T: 217.558.2231

www.cpohe.illinois.gov

www.cpogs.illinois.gov

Illinois Procurement Gateway https://ipg.vendorreg.com

Pathway to Procurement http://www.illinois.gov/cpo/PathwayToProcurement

#### **EXECUTIVE SUMMARY**

In Fiscal Year 2016, the Chief Procurement Officer for General Services and the Chief Procurement Officer for Higher Education ensured that 707 sole source awards, valued at \$663,230,723, received the highest level of scrutiny. Overall, the number of awards and their value was comparable to Fiscal Year 2015's 701 awards valued at \$697,860,818.

Prior to the published notice of intent to award a sole source contract, State Purchasing Officers consulted with agency and university procurement staff on the appropriateness of using a sole source procurement method. This consultation included a review of the sole source justification. In some instances, the decision to alternatively use a competitive procurement was made.

In Fiscal Year 2016, only 12 hearings were held at the request of vendors, the Procurement Policy Board, or the Chief Procurement Office compared to 30 hearings in Fiscal Year 2015 and 26 hearings in Fiscal Year 2014. This low number of hearings from previous fiscal years, and when compared to the overall number of sole source procurements, is due to the Chief Procurement Office's heightened scrutiny and sensitivity to sole source procurements.

#### **CONTRACT SUMMARY**

Total Value of Sole Source Contracts = \$663,230,723

Total Number of Sole Source Contracts = 707

Average Value of Sole Source Contracts = \$938,092

Total Number of Agencies and Universities

Awarding Sole Source Contracts = 44

Number and Value of Awards by CPO Jurisdiction:

• General Services 242 awards = \$290,854,729

Higher Education 465 awards = \$372,375,994

Justifications for Using a Sole Source Procurement

**No Substitutions Available** 

**Lack of Competition** 

Specific Characteristics Limit to One Supplier

**Supplier's Unique Capability** 

**Proprietary Technology** 

Copyrighted

**Patented** 

**Radio or TV Broadcast Rights** 

Time is of the Essence and only One Supplier can Meet Needs within Timeframe

Grant Requires Contract with Designated Supplier

Items are Required by Franchise Agreement

Non-competitive Public Utility Services

#### **SOLE SOURCE PROCUREMENT OVERVIEW**

Section 20-25 of the Illinois Procurement Code (30 ILCS 500/20-25) allows contracts to be awarded without using a competitive method of source selection when there is only one economically feasible source for an item. For example, sole source is appropriate when procuring public utilities or where the item is proprietary and available only from the manufacturer. However, because these are exceptions to the normal practice of competitive bidding, sole source contracts require heightened scrutiny and may include a public hearing before they are executed. In the past, the award of a sole source contract was subject to some suspicion that the awarded vendor was improperly selected to exclude competitors. Now, the Chief Procurement Office follows practices ensuring that the sole source process is an open and transparent process.

Agencies must justify a sole source request using a standardized justification form. If the request appears to meet the criteria for sole source, a notice of intent to enter into a sole source contract is published in the publicly available on-line Illinois Procurement Bulletin. This notice also goes to the Procurement Policy Board. The notice is published for at least 14 days and includes a description of the item to be procured, the intended sole source contractor, and the date, time, and location of a public hearing that would be held if requested by any interested party.

The 14 day notice allows time for interested parties to provide comments and request a hearing. Hearing participants may include the person who requested the hearing, the state purchasing officer, an agency representative, a representative of the Procurement Policy Board, the vendor identified as the sole source, and a hearing officer. Each party is given the opportunity to speak and raise any issues pertinent to the sole source intent.

After the hearing, the hearing officer makes a recommendation based on the hearing and relevant documentation. The Chief Procurement Officer takes the recommendation under advisement and issues a decision to permit or disallow the award. This decision and related documentation is posted to the Procurement Bulletin. This current process provides transparency through notice and opportunity to potential competitors to respond in a manner similar to an Invitation for Bid or Request for Proposal.

A State contract may not be awarded as sole source unless approved by the Chief Procurement Officer.

### **HOW ILLINOIS MEASURES UP**

Illinois' procurement statutes, combined with the Chief Procurement Officers' (CPO) process for awarding sole source procurements, is among the best in the nation. On November 9, 2015, The Center for Public Integrity issued a report ranking Illinois 1st among 50 states in procurement integrity. One of the criteria in the ranking was the extent that the state's law clearly limits use of sole sourcing to specific, defined conditions. The Illinois Procurement Code's restrictions on the use of sole sourcing received the highest rating.

In the summer of 2014, the Sole Source Procurement Work Group formed under the National Assoc-

iation of State Procurement Officials' (NASPO) Emerging Issues Committee gathered data on 41 states' statutes, regulations, and practices regarding sole source procurement. Following analysis and discussion of the data, NASPO prepared a briefing paper to assist states and guide the decision-making process when assessing sole source practices. While Illinois's practices were not included in the NASPO survey, a comparison to the data shows Illinois has some of the best safeguards in the country for use of sole source contracts.

Illinois would be included with the:

- 27 of 41 states that prohibit sole source procurements unless justification is established that open competition is not applicable;
- 22 of 41 states that have laws establishing criteria to allow sole source procurements;
- 14 of 41 states that have standardized sole source justifications;
- 21 of 41 states that require publishing some form of public notification;
- 15 of 41 states that limit the length of a sole source contract;
- 26 of 41 states that maintain records of sole source contracts;
- 5 of 41 states that submit a sole source report to the state legislature.

### **SOLE SOURCE HEARINGS**

On August 3, 2012, Public Act 097-0895 amended Section 20-25 of the Illinois Procurement Code (30 ILCS 500/) by permitting the award of a State contract as a sole source procurement unless an interested party submits a written request for a public hearing at which the Chief Procurement Officer and purchasing agency present written justification for the procurement method. Any interested party may present testimony. When a hearing is requested, a sole source contract may be awarded after the hearing is conducted with the approval of the Chief Procurement Officer.

This change to the Procurement Code has greatly improved the efficiency and use of limited State resources over the past four years while maintaining the public's access to question, challenge, or simply learn about a potential sole source contract. Prior to the amendment, the Chief Procurement Office had to conduct a hearing for every sole source award even if no party expressed interest in attending.

A sole source contract hearing takes an average of 30 minutes. 695 sole source contracts were awarded without a hearing being requested saving the State approximately 347 hours. Since each hearing involves preparation and participation by a state hearing officer, agency procurement staff, and a state purchasing officer, the number of actual labor hours saved is at least three times that of the actual hearing.

| SOLE SOURCE HEARING ANALYSIS   | FY16 | FY15 | FY14 |
|--|------|------|------|
| Sole Source Contract Notices Published                                   | 707  | 701  | 519  |
| Sole Source Contracts with No Hearing Requested                          | 695  | 671  | 493  |
| Hearing Requested  | 12   | 30   | 26   |
| Number of Sole Source Contracts Withdrawn for Budgetary or Other Reasons | 2    | 2    | 2    |
| Number of Sole Source Contracts Approved after Hearing (as originally    |      |      |      |
| published in the Notice)   | 11   | 27   | 23   |
| Sole Source Contract Denied after Hearing                                | 1    | 1    | 3    |

### SOLE SOURCE PROCUREMENTS—INSTITUTIONS OF HIGHER EDUCATION

Due to the nature of universities' research and medical requirements, the need for sole source procurements is higher than that of state agencies. Unique research, medical, and technical items account for the majority of sole source transactions and dollar value.

In January 2015, a technical error allowed Section 1-13 of the Procurement Code to expire. This section granted certain exemptions to the universities to allow them to better meet their needs for specific items that were not conducive to another procurement method, such as research and medical needs. The expiration of these exemptions has forced those purchases back into sole source procurements. The impact is an increase in the number of sole source procurements being conducted. Until legislation is passed to reinstate those exemptions, the number and value of sole source procurements will remain higher as evidenced in FY15 and FY16.

Starting in FY15, the CPO-HE began tracking the number and value of sole source renewals.

| _   | FY16          | FY15          | FY14          | FY13          |
|---|---------------|---------------|---------------|---------------|
| Number of Universities Awarding Sole Source Contracts                       | 13            | 13            | 12            | 13            |
| Dollar Value of Sole Source<br>Contracts<br>Number of Sole Source Contracts | \$372,375,994 | \$370,122,359 | \$174,713,593 | \$248,322,183 |
| Published   | 465           | 466           | 307           | 368           |
| Average Dollar Value of Sole Source Contracts                               | \$800,809     | \$794,254     | \$569,099     | \$674,789     |

#### **Sole Source by University**

| UNIVERSITY                                  | Dollar Value<br>Contracts<br>FY16 | # Contracts<br>FY16 | Dollar Value<br>Contracts<br>FY15 | # Contracts<br>FY15 | Dollar Value<br>Contracts<br>FY14 | # Contracts<br>FY14 |
|---|-----------------------------------|---------------------|-----------------------------------|---------------------|-----------------------------------|---------------------|
|   |                                   |                     |                                   |                     |                                   |                     |
| Chicago State University                    | 4,038,514                         | 4                   | \$1,202,168                       | 5                   | \$450,000                         | 1                   |
| Eastern Illinois University                 | 501,434                           | 4                   | \$1,493,788                       | 8                   | \$3,301,715                       | 11                  |
| Governors State University                  | 425,000                           | 3                   | \$2,321,000                       | 9                   | \$150,000                         | 1                   |
| Illinois State University                   | 8,797,173                         | 24                  | \$6,589,054                       | 26                  | \$5,648,688                       | 24                  |
| Northeastern Illinois University            | 5,958,654                         | 2                   | \$690,000                         | 1                   | \$0                               | 0                   |
| Northern Illinois University                | 3,684,776                         | 11                  | \$13,002,499                      | 13                  | \$2,180,697                       | 15                  |
| Southern Illinois University Carbondale     | 9,994,114                         | 16                  | \$7,447,713                       | 28                  | \$10,497,713                      | 25                  |
| Southern Illinois University Edwardsville   | 2,670,283                         | 19                  | \$7,029,728                       | 21                  | \$5,459,432                       | 20                  |
| Southern Illinois University Medical School | 5,022,774                         | 25                  | \$3,981,493                       | 17                  | \$4,212,137                       | 20                  |
| University of Illinois Chicago              | 96,336,700                        | 135                 | \$60,587,716                      | 92                  | \$89,154,997                      | 72                  |
| University of Illinois Springfield          | 2,613,108                         | 12                  | \$2,565,495                       | 14                  | \$434,310                         | 5                   |
| University of Illinois Urbana Champaign     | 62,937,894                        | 154                 | \$78,210,727                      | 167                 | \$49,304,874                      | 102                 |
| Western Illinois University                 | 2,755,570                         | 12                  | \$10,620,148                      | 9                   | \$3,919,029                       | 11                  |
| Illinois Public Higher Education Consortium | \$166,640,000                     | 44                  | \$173,374,500                     | 55                  | \$0                               | 0                   |

# SOLE SOURCE PROCUREMENTS—INSTITUTIONS OF HIGHER EDUCATION cont.

| Sole Source Transaction Type  | <u>#</u> | Dollar Value             | % of total \$ |
|---|----------|--------------------------|---------------|
| Art, entertainment services, or athletic events   | 6        | \$682,896                | .18%          |
| Compatibility of equipment, accessories, replacement parts, or service is a paramount consideration  Copyrighted or patented and is not available except from the | 61       | \$24,114,202             | 6.48%         |
| holder of the copyright or patent   | 128      | \$235,705,925            | 63.30%        |
| Critical changes to an existing contract are necessary and best accomplished by the contract holder   | 0        | \$0                      | 0%            |
| Federal or State grant requires a contract with the vendor  | 0        | \$0                      | 0%            |
| Item is to be procured for commercial resale  | 15       | \$7,090,000              | 1.90%         |
| Items are required by an existing franchise agreement Required for research and no other source is able to meet the   | 5        | \$1,130,200              | .30%          |
| researcher's documented need  | 55       | \$15,810,823             | 4.25%         |
| Items are needed for trial use or testing<br>Media is for advertising   | 2<br>6   | \$620,000<br>\$1,121,293 | .17%<br>.30%  |
| Organization Memberships (dues, fees, conference charges including mandated travel and related expenses)  | 22       | \$7,388,937.94           | 1.98%         |
| Public utility service is regulated   | 6        | \$4,158,512              | 1.12%         |
| Radio and television broadcast rights   | 14       | \$7,159,000              | 1.92%         |
| Software license, upgrade, or maintenance<br>Other (primarily to meet research and medical needs or library   | 47       | \$24,074,871.45          | 6.47%         |
| needs)  | 98       | \$43,319,333.19          | 11.63%        |
| TOTAL   | - 465    | \$372,375,994            |               |

## **Sole Source Renewals by University**

| University                                  | # Renewals FY16 | Dollar Value Renewals FY16 |
|---|-----------------|----------------------------|
| Chicago State University                    | 0               | \$0                        |
| Eastern Illinois University                 | 1               | \$51,000                   |
| Governors State University                  | 0               | \$0                        |
| Illinois State University                   | 1               | \$75,000                   |
| Northeastern Illinois University            | 0               | \$0                        |
| Northern Illinois University                | 1               | \$150,000                  |
| Southern Illinois University Carbondale     | 0               | \$0                        |
| Southern Illinois University Edwardsville   | 2               | \$985,000                  |
| Southern Illinois University Medical School | 2               | \$987,304                  |
| University of Illinois Chicago              | 29              | \$18,642,756               |
| University of Illinois Springfield          | 0               | \$0                        |
| University of Illinois Urbana-Champaign     | 27              | \$16,038,456               |
| Western Illinois University                 | 1               | \$130,000                  |
| Illinois Public Higher Education Consortium | 0               | \$0                        |
| Totals                                      | 64              | \$37,059,516               |

#### **SOLE SOURCE PROCUREMENTS—GENERAL SERVICES**

The number of Sole Source contracts in General Services increased by 7 or 3.0%., but the dollar value of Sole Source contracts decreased by \$36,833,730 or -11.3%. The Department of Healthcare and Family Services (HFS) made the largest award which totaled \$40,300,000 to Deloitte Consulting . This reflects an amendment made to a 2012 contract with Deloitte Consulting to implement an Integrated Eligibility System to enable HFS to meet the requirements of the Federal Affordable Care Act of 2010.

The top 10% of sole source awards accounted for 75.0% of the dollars awarded via sole source.

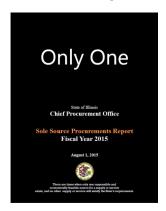
Of the 242 sole source awards, interested parties requested 7 hearings (2.9%). The Chief Procurement Officer for General Services (CPO) approved all sole source awards except one where the CPO's questioning of agency's justification of the sole source procurement resulted in the agency cancelling the procurement.

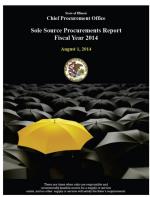
To apply a higher level of scrutiny over proposed sole source procurements, the CPO requires greater justification for sole source contracts lasting longer than one year. This policy forces agencies to review their own needs and the marketplace frequently whenever sole source vendors are used. The premise is that the marketplace is dynamic, and ever-changing technologies and vendors present an opportunity for the State to conduct a competitive procurement.

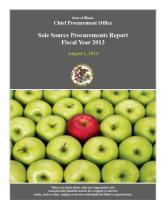
|   | FY16          | FY15          | FY14          | FY13          |
|---|---------------|---------------|---------------|---------------|
| Number of Agencies Awarding Sole              |               |               |               |               |
| Source Contracts                              | 31            | 28            | 32            | 34            |
| Dollar Value of Sole Source Contracts         | \$290,854,729 | \$327,738,459 | \$273,026,910 | \$169,281,897 |
| Number of Sole Source Contracts Approved      | 242           | 235           | 210           | 277           |
| Average Dollar Value of Sole Source Contracts | \$1,201,879   | \$1,394,632   | \$1,300,128   | \$611,126     |
| Number of Sole Source Contracts Denied        | 0             | 0             | 0             | 2             |

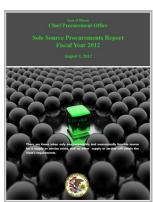
### **PAST SOLE SOURCE REPORTS**

Click on the image below to view Sole Source reports from previous fiscal years.









# **SOLE SOURCE AWARDS BY AGENCY — GENERAL SERVICES**

| Agency                           | Dollar Value<br>Contracts FY16 | # Contracts<br>FY16 | Dollar Value<br>Contracts FY15 | # Contracts<br>FY15 | Dollar Value<br>Contracts FY14 | # Contracts<br>FY14 |
|----------------------------------|--------------------------------|---------------------|--------------------------------|---------------------|--------------------------------|---------------------|
| AGING                            | \$645,105                      | 2                   | \$386,695                      | 2                   | \$375,572                      | 2                   |
| AGRICULTURE                      | \$509,556                      | 6                   | \$1,246,871                    | 15                  | \$370,255                      | 5                   |
| BOARD OF HIGHER EDUCATION        | \$0                            | 0                   | \$0                            | 0                   | \$36,000                       | 1                   |
| CENTRAL MANAGEMENT SERVICES      | \$45,380,904                   | 51                  | \$130,267,606                  | 52                  | \$34,763,900                   | 42                  |
| CHILDREN AND FAMILY SREVICES     | \$4,619,137                    | 5                   | \$677,308                      | 4                   | \$576,841                      | 3                   |
| COMMERCE AND ECON OPPORTUNITY    | \$1,847,239                    | 9                   | \$1,103,595                    | 7                   | \$1,087,802                    | 7                   |
| CORRECTIONS                      | \$25,783,644                   | 5                   | \$1,518,520                    | 4                   | \$3,320,477                    | 5                   |
| COURT OF CLAIMS                  | \$0                            | 0                   | \$0                            | 0                   | \$175,000                      | 1                   |
| CPO GENERAL SERVICES             | \$395,570                      | 1                   | \$0                            | 0                   | \$539,440                      | 1                   |
| CRIMINAL JUSTICE INFO AUTHORITY  | \$127,400                      | 2                   | \$127,400                      | 2                   | \$127,400                      | 2                   |
| EMERGENCY MANAGEMENT AGENCY      | \$648,600                      | 5                   | \$790,000                      | 5                   | \$2,005,000                    | 6                   |
| EMPLOYMENT SECURITY              | \$12,059,587                   | 7                   | \$1,016,891                    | 8                   | \$1,336,995                    | 6                   |
| ENVIRONMENTAL PROT AGENCY        | \$187,500                      | 1                   | \$0                            | 0                   | \$0                            | 0                   |
| FINANCE AUTHORITY                | \$300,000                      | 1                   | \$233,000                      | 1                   | \$233,000                      | 1                   |
| FINANCIAL AND PROF REGULATION    | \$1,463,336                    | 5                   | \$1,382,680                    | 5                   | \$1,507,555                    | 3                   |
| HEALTHCARE & FAMILY SERVICES     | \$69,339,998                   | 8                   | \$70,906,307                   | 13                  | \$153,296,019                  | 13                  |
| HISTORIC PRESERVATION AGENCY     | \$0                            | 0                   | \$0                            | 0                   | \$66,488                       | 2                   |
| HOUSING DEVELOPMENT AUTHORITY    | \$2,032,335                    | 8                   | \$1,741,867                    | 8                   | \$656,720                      | 4                   |
| HUMAN SERVICES                   | \$8,051,146                    | 14                  | \$6,055,180                    | 12                  | \$2,433,607                    | 7                   |
| INSURANCE                        | \$11,479,184                   | 21                  | \$2,227,560                    | 7                   | \$250,000                      | 1                   |
| JUVENILE JUSTICE                 | \$137,145                      | 2                   | \$84,500                       | 1                   | \$142,800                      | 1                   |
| LABOR                            | \$0                            | 0                   | \$0                            | 0                   | \$0                            | 0                   |
| LOTTERY                          | \$380,000                      | 2                   | \$400,000                      | 2                   | \$1,145,000                    | 3                   |
| MATH AND SCIENCE ACADEMY         | \$76,725                       | 1                   |                                |                     |                                |                     |
| MILITARY AFFAIRS                 | \$100,000                      | 1                   | \$100,000                      | 1                   | \$0                            | 0                   |
| NATURAL RESOURCES                | \$6,274,110                    | 8                   | \$4,777,050                    | 4                   | \$4,185,069                    | 6                   |
| OFFICE OF EXEC INSPECTOR GENERAL | \$0                            | 0                   | \$0                            | 0                   | \$105,040                      | 1                   |
| PUBLIC HEALTH                    | \$6,801,633                    | 23                  | \$24,222,887                   | 22                  | \$8,853,441                    | 15                  |
| REVENUE                          | \$1,264,132                    | 4                   | \$315,214                      | 3                   | \$2,655,702                    | 7                   |
| STATE BOARD OF EDUCATION         | \$9,972,194                    | 13                  | \$3,354,587                    | 10                  | \$3,543,707                    | 15                  |
| STATE FIRE MARSHALL              | \$750,000                      | 2                   | \$919,290                      | 4                   | \$418,326                      | 2                   |
| STATE POLICE                     | \$6,396,303                    | 12                  | \$16,376,276                   | 19                  | \$16,641,182                   | 16                  |
| STUDENT ASSISTANCE COMMISSION    | \$5,171,000                    | 7                   | 2,405,000                      | 3                   |                                |                     |
| TOLL HIGHWAY AUTHORITY           | \$62,850,680                   | 11                  | \$53,068,956                   | 12                  | \$28,125,706                   | 13                  |
| TRANSPORT (NON-CONSTRUCTION)     | \$5,310,291                    | 3                   | \$1,745,610                    | 6                   | \$2,993,804                    | 8                   |
| VETERAN'S AFFAIRS                | \$500,274                      | 3                   | \$287,609                      | 3                   | \$946,563                      | 8                   |
| WORKER'S COMPENSATION COMM       | \$0                            | 0                   | \$0                            | 0                   | \$112,500                      | 1                   |