

State of Illinois Commitment to Diversity: Agency Guidance V.24.3

What is Commitment to Diversity?

Created by a first-of-its-kind legislation, the Commitment to Diversity (C2D) evaluation factor added to the Request for Proposal (RFP) procurement process offers the CPO for General Services and the state the opportunity to further impact Diversity, Equity, and Inclusion (DEI) through state procurement. Utilizing five nationally recognized evaluation criteria, the C2D evaluation, equivalent to 20% of the solicitation's technical score, encourages vendors to increase their investment in Women, Minorities, and Persons with Disabilities (WMD) businesses and organizations. The new evaluation factor creates new and exciting opportunities for offerors to impact their business and local community and help create systemic change.

How to Complete a Commitment to Diversity Evaluation:

1. Review Category Explanations: Carefully read through the Category Explanations so that you understand what type of information you will be evaluating.

2. Review Definition: Review the Definitions Page to understand the terms used in the evaluation questions.

3. Read Through: Before scoring, carefully read the vendor's Commitment to Diversity response in full, noting any supporting documents provided. Whether the verification box is checked or not should not influence your evaluation.

4. Complete the C2D Evaluator Scoring Worksheet: Use the worksheet to make any notes about the vendor's submission, including any initial comments. Review any attachments provided by the vendor as support for activities being scored.

5. Fill out the Scoring Form: Transfer the final identified scores and comments onto the scoring worksheet to determine the final score for the vendor's Commitment to Diversity.

6. Review Scoring Form: Review each scoring section in the scoring form, ensuring that all pieces have been reviewed, scored and comments recorded.

7. Save Scoring Form: Once the form is completed, save the scoring form as "Bid # Vendor Name C2D Score."

8. Upload to BidBuy: All Commitment to Diversity scoring documents (worksheet and form) should be saved in a folder together in the "Bid Tab – Attachments" area.

9. Repeat: Repeat the process until all the have been scored and recorded.

6 Commitment to Diversity Category Explanations

I.BEP Goal compliance: Max 5 Points

Has the vendor met the set goal for contracting or subcontracting with businesses owned by women, minorities, or persons with disabilities (WMD) or completed a Good Faith Effort Waiver for this procurement? If there is no BEP goal the 5 points will automatically be awarded.

Answer Examples:

- BEP Goal met.
- Good Faith Effort Waiver.
- Self-fulfilling.
- Bid has no BEP Goal.

Verification Examples:

- List of vendors and % goal met
- U-Plan
- Bid has no BEP Goal No Verification Needed
- Copy of Good Faith Effort Waiver

Scoring:

- If verification is provided: 5 Points Awarded.
- If there is no BEP goal: 5 Points Awarded.
- If verification is not provided: **0 Points Awarded.**

II. Subcontracting/contracting with any WMD (not limited to BEP): Max 10 Points (Pass/Fail)

Has the vendor's business contracted/subcontracted with any WMD in the prior calendar year. **Businesses are not required** to be registered with the Business Enterprise Program with the State of Illinois and may not be the subcontract used to achieve this solicitation's BEP goal.

Spend: the organization's transactions for the purchase of goods, services, and charitable donations.

Subcontractor: A business or a person that undertakes work for a company as part of a larger project.

Contract: a legally binding agreement between two parties regarding the buying and selling of goods or services.

Calendar Year: As used by the State of Illinois, the fiscal year starts in July. However, for our purposes, we refer to and utilize the calendar year, which begins in January, to determine the prior year.

Answer Example:

• Contract table filled out.

Verification Examples:

- Receipts
- Contracts
- References

Scoring:

- At least one contract/subcontract is listed: 10 Points Awarded.
- No Contracts/Subcontracts provided: 0 Points Awarded.

III. DEI Spend: Max 20 Points.

Vendor's percentage of business, education, and/or community spend from the prior calendar year gross revenue that involves businesses owned by women, minorities, and/or persons with disabilities. The assisted business is not required to be certified in the Illinois Business Enterprise Programs.

Spend: the organization's transactions for the purchase of goods, services, and charitable donations.

Calendar Year: As used by the State of Illinois, the fiscal year starts in July. However, for our purposes, we refer to and utilize the calendar year, which begins in January, to determine the prior year.

Gross Revenue: The amount of money a business brings in from selling goods or services, with no expenses deducted.

Answer Examples:

- Promoted diverse suppliers in the public or private sectors.
- Purchased diversity/equity training program.
- Provided WMD businesses with equipment/supplies/ materials.
- Provided low-interest loans to WMD businesses.
- Consulted with a DEI auditor.
- Provided/donated to scholarships for WMD.
- Donated to Minority Serving Institutes, Women's Colleges, or persons with disabilities institutes/certification programs.
- Donated to educational programs that supply support to WMD.
- Sponsored school events for diverse/ equity support or education.
- Donated learning materials to organizations that support WMD.
- Donated funds to an organization that primarily supports WMD.
- Financially sponsored an event that supports WMD.
- Partnered with a WMD business to create a DEI-focused community event.
- Promoted a DEI/WMD community event.

Verification Examples:

- Proof of Transaction
- Receipts
- Contracts
- Purchase Description
- Flyer
- References

Scoring:

- 0% spend: 0 Points Awarded.
- Greater than 0 (0.1% 0.9%) spend: 10 Points Awarded.
- 1% spend: 15 Points Awarded.
- 2% + spend: 20 Points Awarded.

IV. DEI Time: Max 20 Points

Vendor's hours spent in the prior calendar year on promoting DEI in the workplace, the community, education institutes, or supporting businesses owned by women, minorities, or persons with disabilities. **The assisted business is not required to be certified in the Illinois Business Enterprise Program.** The success or failure of each event does not impact the points achieved. The event may be voluntary or paid time.

Round the total up to the next whole number. Ex: 1 Min. = 1 Hour, 30 Min. = 1 Hour, 1.15 Hours = 2 Hours

Answer Examples:

- Provided financial literacy counseling for WMD businesses.
- Provided grant application assistance for WMD businesses.
- Assisted with compliance with governmental policies and regulations for WMD businesses.
- Ran a training program on Diversity and/or Equity.
- Assisted WMD businesses with obtaining equipment/supplies/ materials/services.
- Hosted DEI Employee forums.
- Created and distributed materials regarding diversity/equity in your industry.
- Represented your industry in diversity panels/classes.
- Offered internship/mentorship opportunities for WMD.
- Volunteered at school events/activities that provided diverse/ equity support education.
- Organized or participated in events that raise funds/collect items to support WMD.
- Earned CEUs in coursework focused on DEI.
- Collected and made available to staff a list of all local community organizations working to support DEI in the community that staff may volunteer at.
- Participated as a board member or leader for an organization that primarily supports WMD.
- Volunteered in support of a community fundraiser or event that supports WMD.
- Volunteered to present/speak about DEI at a community event.
- Participated in job fairs held in the community that target WMD.
- Organized, collected, and delivered items for donation to organizations that support WMD.

Verification Examples:

- Time Sheet
- Event Flyer
- References
- Events Emails/Pages

Scoring:

- 0 hours: 0 Points Awarded.
- 1-8 hours: 10 Points Awarded.
- 9 -16 hours: 15 Points Awarded.
- 17+ hours: 20 Points Awarded.

V. DEI Policies: Max 10 Points (Pass/Fail)

The vendor has provided a written copy or screenshot of their current written workforce diversity, equity, and inclusion ("DEI") policy. Policies **must be actionable plans**, not overarching concepts around DEI.

Policy with Overarching Concepts: company philosophies, defined culture, and high-level aspirations.

Policy with an Actionable Plan: a framework for achieving objectives and process guidelines.

Answer Example:

Actionable Plan Example: Green Acres best serves our clients when we foster a diverse, equitable, and inclusive workplace. We have worked to create this environment through several programs and practices, including our Employee Resource Groups. Staff are encouraged to participate in any ERG that they identify with and are given a paid hour once a week to attend those groups.

Overarching Concept Example: Green Acres is committed to workforce diversity, creating equity across our systems, and fostering and advancing a culture of inclusion. Our culture of belonging is about uniting different backgrounds, beliefs, abilities, and experiences in an environment where everyone feels valued and works together to achieve meaningful outcomes.

Verification Examples:

- Screenshot of DEI Policies on website
- Attached policies

Scoring:

- If a policy is provided and actionable: 10 Points Awarded.
- If no policy or policy is not actionable: **0 Points Awarded.**

VI. Diversity in Staffing: Max Points 35

- % of individuals on the governing board and/or senior executives who identify as WMD.
- % of individuals in management /supervisor positions who identify as WMD.
- % of total staff who identify as WMD.

Governing Board: legally responsible for overseeing and running the business.

Senior Executives: owner, chief executive officer, chief operating officer, chief financial officer, and anyone in charge of a

principal business unit or function.

Management: a person who controls or administers all or part of the business.

Supervisors: individuals immediately in line after management who are responsible for monitoring and regulating a staff in

their performance of delegated duties.

Staff: any person permanently employed by a business.

Verification Examples:

- Attached staff list including role and diversity type
- Attached EEO-1 Form

Scoring:

To determine the percentage of WMD individuals in any role:

- 1. Divide the number of WMD staff by the total number of staff in the role.
- 2. Multiply by 100 to get the percentage.
- 3. Round up to the next whole percent if necessary. Ex. 0.45%=1%.

For example: if you have 10 board members and 5 are WMD, the calculation would be (5/10) X 100 = 50%.

| Role | Number of WMD Staff | Percentage of WMD Staff | Types of Diversity | Number of Total Staff in Role |
|------------------|------------------------|----------------------------|-----------------------|----------------------------------|
| Staff | 45 | 30% | Women, | 150 |
| | | | Minorities | |
| Governing Board/ | 3 | 43% | Minorities | 7 |
| Executives | | | | |
| Management/ | 9 | 36% | Women, | 25 |
| Supervisors | | | Minorities | |

| All staff | Governing Board/Executives | Supervisors/Managers |
|-----------------------------|------------------------------|------------------------------|
| - 10-20%: 2 Points Awarded. | - 1-10%: 5 Points Awarded. | - 1-10%: 4 Points Awarded. |
| - 21-30%: 4 Points Awarded. | - 11-20%: 7 Points Awarded. | - 11-20%: 6 Points Awarded. |
| - 31-40%: 6 Points Awarded. | - 21-30%: 9 Points Awarded. | - 21-30%: 8 Points Awarded. |
| - 41-50%: 8 Points Awarded. | - 31-40%: 11 Points Awarded. | - 31-40%: 10 Points Awarded. |
| - 51%+: 10 Points Awarded. | - 41%+: 13 Points Awarded. | - 41%+: 12 Points Awarded. |
| - 0-9%: 0 Points Awarded. | - 0%: 0 Points Awarded. | - 0%: 0 Points Awarded. |
| | | |

C2D Evaluator Scoring Sheet:

- When done with the worksheet, open the C2D Scoring Sheet Excel document.
- 2. Only add the Maximum Technical Score.
- The "Actual Score" will be calculated once everything is entered.

Note: <u>Do not change</u> the scoring on this page. If the worksheet is not scoring correctly, please hover over each cell with a purple corner. A comment should appear containing the formula. Copy and paste the formula back into the cell. If no comment appears, please re-download the worksheet from the Commitment to Diversity website.

| Commitmer | nt to Diver | sity Sco | ore Sheet v.24.1.pdf | Vendor | Name |
|------------------------------------|-------------|------------|---|-----------|----------|
| I. BEP Goal Compliance | Max Points | Actual | Comments | Date | 6/27/202 |
| | | | Vendor met 20% BEP Goal with ACME Corp. | | |
| Goal Met/Waiver Supplied | | 5 | | | |
| | 5 | | | Evaluator | Jane Doe |
| II. Diverse Contracts/Subcontracts | Max Points | Actual | Comments | Bid#: | Number |
| | | | Two confirmed contracts with a woman- | | |
| | | | owned African American owned business. | | |
| Has at least 1 WMD Contract/Sub | 10 | 10 | | | |
| | | | | | |
| III. % of Spend | Max Points | Actual | Comments | | |
| Greater than 0 | 10 | | Hosted a fundraiser, sponsored a | | |
| 1% | 15 | 20 | scholarship, and supported an incubator. | | |
| 2% + | 20 | | | | |
| IV. # of Hours | Max Points | Actual | Comments | | |
| 1-8 hours | 10 | | Provided event flyer and references for | | |
| 9-16 hours | 15 | 15 | their help with grant applications, | | |
| 17+ hours | 20 | | fundraiser, and their time on a school | | |
| V. DEI Policies | Max Points | Actual | Comments | | |
| | | | They provided a snapshot of their policy. | | |
| Supplied & Actionable | 10 | 10 | | | |
| | | | | | |
| VI. Percentage of WMD Total Staff | Max Points | Actual | Comments | | |
| 10-20% | 2 | | 30% of staff were WMD. | | |
| 21-30% | 4 | | | | |
| 31-40% | 6 | 4 | | | |
| 41-50% | 8 | | | | |
| 51+% | 10 | | | | |
| VI. % WMD Governing | Max Points | | | | |
| Board/Executive staff | Wax Points | Actual | Comments | | |
| 0% | 0 | | Had women on the board. | | |
| 1-10% | 5 | | | | |
| 11-20% | 7 | 5 | | | |
| 21-30% | 9 | | | | |
| 31-40% | 11 | | | | |
| 41+% | 13 | | | | |
| VI. % WMD Supervisors/Managers | Max Points | . . | _ | | |
| | | Actual | Comments | | |
| 0% | 0 | | Had women and person with disabilities | | |
| 1-10% 11-20% | 4 | | in a management role. | | |
| 21-20% | 8 | 6 | | | |
| 21-30% 31-40% | 10 | | | | |
| 41+% | 10 | | | | |
| | Max Points | Actual | | 4 | |
| Total Points | 100 | 75.00 | | | |
| | Max Points | Actual | | | |
| Total Percent | 100% | 75% | Only enter the N | laximum | |
| Maximum Technical Sco | | 566 | Technical so | | |
| | | 200 | iecnnical sc | ore nere | |
| Actual Score | | 84.9 | | | |

Scoring Sample

I. BEP Goal Compliance:

Vendor Submission:

BEP Goal met

□Good Faith Effort Waiver

□Self-fulfilling

□Bid has no BEP Goal

Verification:

 \boxtimes List of vendors and % goal met

⊠U-Plan

Bid has no BEP Goal - No Verification Needed

□Copy of Good Faith Effort Waiver

Agency Scoring Worksheet:

| Factor Answer | Potential Points | Actual Points |
|--|-------------------------|---------------|
| BEP Goal Met/Good Faith Effort Waiver/Self-fulfilling/No BEP Goal on Procurement | 5 | 5 |
| Not answered/Answered no/Not Verified | 0 | |

Verification Approved:

☑ List of vendors and % goal met

🗸 U-Plan

No BEP Goal - No Verification Needed

Copy of Good Faith Effort Waiver

Comments:

Vendor met 20% BEP Goal with ACME Corp.

II. Subcontracting / Contracting with any WMDB (not limited to BEP):

Vendor Submission:

| Contract Purpose | Vendor | Type of Diversity | Address | Phone/Email | Length of Contract | Cost | Percentage of Overall Spend |
|---------------------|---------------------------------------|------------------------------|--|------------------------------|-----------------------|---------------|-----------------------------------|
| Auto Parts | Sanford and Son | African American Owned | 1972 Antique, Wyalusing, PA 18853 | Lamont.Sanford @gmail.com | 5 Years | \$1000 a year | .5% |
| Office Supplies | Dunder Mifflin Paper Company | Woman Owned | 1725 Slough Ave, Scranton PA | Michael.Scott@ Office.com | 9 Years | \$500 a year | .2% |
| | | | | | | | |

Verification:

Receipts

⊠Contracts

□References

Agency Scoring Worksheet:

| Factor Answer | # Contracts | Potential Points | Actual Points |
|---|-------------|------------------|---------------|
| Contracted/Subcontracted (outside of BEP Goal) | +1 | 10 | 10 |
| No Contracts/Subcontracts (outside of BEP Goal) | 0 | 0 | |

Verification Approved:

Receipts

✔ Contracts

References

| | Comments: |
|--------------------------------|-----------|
| Two confirmed contracts with a | |
| woman-owned African American | |
| owned business. | |
| | |
| | |

III. DEI Spend:

Vendor Submission:

| ltem | Percent | Amount | Description |
|-------------------------|---------|----------|---|
| Incubator | .5% | \$10,000 | Participated as an incubator to a black-owned start-up |
| | | | business called Jefferson Cleaners. Details attached. |
| Sponsored a scholarship | .5% | \$10,000 | Sponsored a college scholarship for women entrepreneurs. |
| Hosted a fundraiser for | 1% | \$20,000 | Rented a golf course, created advertising provided winner |
| women's shelters | | | awards. |
| | | | |

Verification:

□Proof of Transaction

□Receipts

⊠Contracts

□Purchase Description

⊠Flyer

⊠References

□Other_____

Agency Scoring Worksheet:

| # DEI Spend Items | Total Percentage | Potential Points | | Actual Points |
|-------------------|------------------|------------------------------------|----|---------------|
| | | 0% | 0 | 20 |
| | | Greater than 0% (ex: 0.01% - 0.9%) | 10 | |
| | | 1% | 15 | |
| 3 | 2% | 2% + | 20 | |

Verification Approved:

Proof of Transaction
Receipts
Contracts
Purchase Description
Flyer

References

Other

Comments:

Hosted a fundraiser, sponsored a scholarship, and supported an incubator.

IV. DEI Time:

Vendor Submission:

| Activity | Date | Hours | Description |
|--------------|------------|--------|--|
| Grant | 10/11/2022 | 2 hrs. | Worked with a women-owned business (Grace and Frankie LLC) to help |
| Application | | | them find available small business grants. |
| Assistance | | | |
| School Panel | 8/18/2022 | 2 hrs. | Represented our career field in Greendale Community College's minorities |
| | | | in business discussion panel. |
| Fundraiser | 4/20/2022 | 2 hrs. | Had employees volunteer at an event fundraising for The Center for |
| Participant | | | Developmental Disabilities Advocacy and Community Supports. |
| | | | |

Verification:

□Timesheet

⊠Event Flyer

⊠References

□Event Emails/pages

□Other____

Agency Scoring Worksheet:

| # DEI Hours Items | Total Hours | Potential Points | | Actual Points |
|-------------------|-------------|------------------|----|---------------|
| | | 0 hours | 0 | 15 |
| 2 | 9 | 1-8 hours | 10 | |
| 5 | 9 | 9-16 hours | 15 | |
| | | 17+ hours | 20 | |

Verification Approved:

Timesheet

Event Flyer

References

Event Emails/Pages

Other

Comments:

Provided event flyer and references for their help with grant applications, fundraiser, and their time on a school diversity panel.

V. DEI Policies:

Vendor Submission:

 \boxtimes Yes, we have actionable DEI Policies.

 \Box No, we do not have actionable DEI Policies.

Verification:

Screenshot of DEI policies from website

□ Attached policies

Agency Scoring Worksheet:

| Factor Answer | Potential Points | Actual Points |
|-------------------------------------|-------------------------|---------------|
| Actionable DEI policies provided | 10 | 10 |
| No actionable DEI policies provided | 0 | |

Comments:

Verification Approved:

Screenshot of DEI policies on website

Attached policies

They provided a snapshot of their policy.

VI. Diversity in Staffing

Vendor Submission:

| Role | Number of WMD Staff | Percentage of WMD Staff | Types of Diversity | Number of Total Staff in Role |
|-----------------|------------------------|----------------------------|--------------------|----------------------------------|
| Governing Board | 45 | 30% | Women, | 150 |
| and/or Senior | | | Minorities | |
| Executives | | | | |
| Management/ | 3 | 43% | Minorities, | 7 |
| Supervisor | | | Persons with | |
| | | | Disabilities | |
| Total Staff | 9 | 36% | Women, | 25 |
| | | | Minorities | |

Verification:

Attached staff list including role and diversity type

□ Attached EEO-1 Form

Agency Scoring Worksheet:

| Total Percentage of WMD Staff | Potential Points | | Actual Points |
|--|------------------|----------|---------------|
| | 0-9% | 0 | 4 |
| | 10-20% | 2 | |
| 30% | 21-30% | 4 | |
| 30% | 31-40% | 6 | |
| | 41-50% | 8 | |
| | 51+% | 10 | |
| | | | |
| Comm | ents: | | |
| 30% of staff were WMD. | ents. | | |
| ion of staff were wind. | | | |
| | | | |
| Fotal Percentage of WMD Governing Board/Executives | Potential Points | | Actual Points |
| | 0% | 0 | 5 |
| | 1-10% | 5 | |
| | 11-20% | 7 | |
| 43% | 21-30% | 9 | |
| | 31-40% | 11 | |
| | 41+% | 13 | |
| | | | |
| 6 | | | |
| Comm | ients: | | |
| Had women on the board. | | | |
| | | | |
| | | | |
| Total Percentage of WMD Supervisors/Managers | Potential Points | | Actual Points |
| | 0% | 0 | 6 |
| | 1-10% | 4 | |
| 25% | 11-20% | 6 | |
| | 21-30% | 8 | |
| | | 40 | |
| | 31-40% 41+% | 10 12 | |

Comments:

Had women and person with disabilities in a management role.

Verification Approved:

✓ Attached staff list including role and diversity type
☐ Attached EEO-1 Form

Final Scoring Action:

| Total Points | Max Points | Actual | | |
|-----------------------|------------|-------------------|--|--|
| | 100 | 75.00 | | |
| Total Percent | Max Points | Actual | | |
| | 100% | 75 <mark>%</mark> | | |
| Maximum Technical Sco | 566 | \leftarrow | Only enter the Maximum Technical score here | |
| Actual Score | 84.9 | | | |

Definitions:

BEP: The Business Enterprise Program (BEP) for businesses owned by minorities, women, and persons with disabilities is committed to fostering an inclusive, equitable, and competitive business environment that will support underrepresented businesses to increase their capacity, grow revenue, and enhance credentials.

Business Spend: Percentage of spend from the offeror's prior calendar year gross revenue that involves businesses owned by women, minorities, or persons with disabilities.

Business Time: Hours spent in the prior calendar year on promoting DEI in the workplace and supporting businesses owned by women, minorities, or persons with disabilities.

Calendar Year: As used by the State of Illinois, the fiscal year starts in July. However, for our purposes, we refer to and utilize the calendar year, which begins in January, to determine the prior year.

Commitment to Diversity: A commitment to intentionally increasing diversity, equity, and inclusion, in business and the community.

Commitment to Diversity Scoring: Utilizing the RFP process, bidding vendor's efforts are evaluated and awarded points based on nationally recognized evaluation criteria: diversity of staff, policies that focus on DEI initiatives, time or monetary support given to WMD businesses and community organizations, and frequency of utilizing WMD businesses as subcontractors.

Community Spend: Percentage of spend from the offeror's prior calendar year gross revenue that involves community organizations or activities that support women, minorities, or persons with disabilities.

Community Time: Hours spent in the prior calendar year on promoting DEI in the community or working with organizations that serve women, minorities, or persons with disabilities.

Contract: a legally binding agreement between two parties regarding the buying and selling of goods or services.

DEI: Diversity, equity, and inclusion is a term used to describe policies and programs that promote the representation and participation of minorities, women, and persons with disabilities.

Educational Spend: Percentage of spend from the offeror's prior calendar year gross revenue that involves education that supports women, minorities, or persons with disabilities and/or DEI initiatives.

Educational Time: Hours spent in the prior calendar year on promoting DEI and supporting women, minorities, or persons with disabilities in education.

Governing Board: Legally responsible for overseeing and running the business.

Gross Revenue: The amount of money a business brings in from selling goods or services, with no expenses deducted.

Management: A person who controls or administers all or part of the business.

COMMITMENT TO DIVERSITY AGENCY GUIDANCE

Minority: A person who is a citizen or lawful permanent resident of the United States and who is any of the following races or ethnicities: American Indian or Alaska Native (a person having origins in any of the original peoples of North and South America, including Central America, and who maintains tribal affiliation or community attachment); Asian (a person having origins in any of the original peoples of the Far East, Southeast Asia, or the Indian subcontinent, including, but not limited to, Cambodia, China, India, Japan, Korea, Malaysia, Pakistan, the Philippine Islands, Thailand, and Vietnam); Black or African American (a person having origins in any of the black racial groups of Africa); Hispanic or Latino (a person of Cuban, Mexican, Puerto Rican, South or Central American, or other Spanish culture or origin, regardless of race); Native Hawaiian or Other Pacific Islander (a person having origins in any of the original peoples of the original peoples of Hawaii, Guam, Samoa, or other Pacific Islands).

Person with Disabilities: a person with a severe physical or mental disability that results from amputation, arthritis, autism, blindness, burn injury, cancer, cerebral palsy, Crohn's disease, cystic fibrosis, deafness, head injury, heart disease, hemiplegia, respiratory/pulmonary dysfunction, intellectual disability, mental illness, multiple sclerosis, muscular dystrophy, musculoskeletal disorder, neurological disorder including stroke and epilepsy, paraplegia, quadriplegia and other spinal cord conditions, sickle cell anemia, ulcerative colitis, specific learning disabilities, end-stage renal failure disease and substantially limits one or more of the persons major life activities.

Policy: Guidelines developed by an organization to govern its actions. They define the limits within which decisions must be made. Also deals with the acquisition of resources with which organizational goals can be achieved.

Policy with Overarching Concepts: company philosophies, defined culture, and high-level aspirations.

Policy with an Actionable Plan: a framework for achieving objectives and process guidelines.

Senior Executives: means the chief executive officer, chief operating officer, chief financial officer, and anyone in charge of a principal business unit or function.

Spend: the organization's transactions for the purchase of goods, services, and charitable donations.

Staff: Any person permanently employed by the business.

Subcontract: A business or a person that undertakes work for a company as part of a larger project.

Supervisor: individual immediately in line after management who is responsible for monitoring and regulating a staff in their performance of delegated duties.

WMD: women, minorities, or persons with disabilities.

WMD Business: A business in which at least 51% is owned and managed by a woman, minority, or person with a disability, or any combination of the three classes, who is a current United States citizen or permanent resident.

Woman: a person who is a citizen or lawful permanent resident of the United States and who is of the female gender.